

## **Overview of Cyclical Works Programme (CWP)**

A programme, made up of many individual projects, across City Fund and City Cash portfolios is agreed in each financial year. As an example, the 22/23 programme consists of over 180 projects totalling over £11million. The future 23/24 bid will be submitted to this committee later this year.

Previous programmes had been given several years in which to spend the programme budget, this enabled project managers to align delivery with the operational constraints of each of the portfolio types and to factor in stringent Heritage/Conservation requirements. Where projects make savings, the balance is returned to the 'central CWP programme budget'. This provides an opportunity for the funds to be reallocated to other projects that require funding and potentially address backlog maintenance issues across the asset portfolios.

Traditionally, CWP works programmes were expected to be spent within 3 years from their approval year, more recently this has been reduced to 2 years.

There is need to conduct planned refurbishment and replacement of buildings and their associated equipment in addition to routine serving and repairs. Resources being limited, such works need to be prioritised across the entire corporate operational estate. The Cyclical Works Programmes consider the requirements of each and prioritises individual projects in the context of the whole to ensure that the City's overall property maintenance objectives are met.

1. The CWP is overseen by the City Surveyor's department who undertake most of the project delivery, however projects undertaken by the Barbican and Guildhall School and the engineering projects for the Department of the Built Environment (DBE) are delivered by their own teams and so are accountable for their element of project delivery not the City Surveyors' Department.
2. The Peer Review Group, chaired by the Chamberlain, has authority to agree reallocation of funds between existing projects and to divert funds to new projects that meet a jointly agreed criterion. These changes are made within the agreed programme funding envelope. This ensures that project issues can be dealt with promptly and has the potential to reduce the backlog of maintenance (bow-wave) where projects can be brought forward.

## Appendix 2 – CWP Summary by area 22-23

Reference	Original Budget £	* Revised Budget £	Actual £	Variance Original / Actual £	Actual / Original %	Commitments £
BARBICAN	3,344,000	2,635,000	2,335,642	1,008,358	69.85%	403,730
GSMC	1,889,000	1,500,000	1,232,312	656,688	65.24%	259,707
	<b>5,233,000</b>	<b>4,135,000</b>	<b>3,567,954</b>	<b>1,665,046</b>	<b>68%</b>	<b>663,437</b>
BUNHILL FIELDS	51,000	375,000	142,996	-91,996	280.38%	92,619
CEREMONIAL	0	50,000	66,081	-66,081	0.00%	69,599
EPPING & COMMONS	914,000	850,000	641,619	272,381	70.20%	322,084
HAMPSTEAD HEATH	770,000	975,000	580,633	189,367	75.41%	210,993
KEATS	48,000	123,000	70,195	-22,195	146.24%	55,254
MAGISTRATES COURT	129,000	230,000	269,578	-140,578	208.98%	49,392
MANSION HOUSE	827,000	268,000	179,107	647,893	21.66%	53,497
MAYORALTY	10,000	10,000	7,986	2,014	79.86%	0
MONUMENT	28,000	28,000	15,968	12,032	57.03%	0
QUEENS PARK & H WOOD	157,000	282,000	164,520	-7,520	104.79%	34,024
SMITHFIELD	765,000	1,155,000	802,959	-37,959	104.96%	232,381
WEST HAM PARK	119,000	135,000	110,411	8,589	92.78%	122
	<b>3,818,000</b>	<b>4,481,000</b>	<b>3,052,053</b>	<b>765,947</b>	<b>80%</b>	<b>1,119,965</b>
BATH HOUSE	13,000	3,000	4,803	8,197	36.95%	0
CENTRAL CRIMINAL	673,000	605,000	465,950	207,050	69.23%	57,977
CF OPEN SPACES	73,000	82,000	96,815	-23,815	132.62%	0
INFORMATION CENTRE	22,000	29,000	34,511	-12,511	156.87%	0
LIBRARIES	466,000	454,000	378,620	87,380	81.25%	207,443
MAYOR'S COURT	20,000	95,000	126,580	-106,580	632.90%	0
PLANNING & TRANSPORT	760,000	386,000	336,749	423,251	44.31%	678,927
PORT HEALTH	684,000	537,000	368,114	315,886	53.82%	137,042
WALBROOK	45,000	349,000	246,274	-201,274	547.28%	43,517
RECREATIONAL	0	0	350	-350	0.00%	
	<b>2,756,000</b>	<b>2,540,000</b>	<b>2,058,766</b>	<b>697,234</b>	<b>74.70%</b>	<b>1,124,906</b>
GUILDHALL	1,243,000	1,977,000	1,856,873	-613,873	149.39%	331,331
	<b>1,243,000</b>	<b>1,977,000</b>	<b>1,856,873</b>	<b>-613,873</b>	<b>149.39%</b>	<b>331,331</b>
<b>Grand Total</b>	<b>13,050,000</b>	<b>13,133,000</b>	<b>10,535,646</b>	<b>2,514,354</b>	<b>80.73%</b>	<b>3,239,639</b>